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Excellence Happens Here was produced by Overlook Foundation. Principal writing by Renáe Tesauro, RCB Communications. Graphic design and principal photography by Kathy Cacicedo.



We lovingly dedicate this publication to our dear friend, Ann Oliva, former executive director of Overlook Foundation, who passed away last fall. While Ann prided herself on being "succinct," her legacy at Overlook speaks volumes about her

dedication to advancing health care in our community.

Ann's career at Overlook spanned 48 years, starting as a surgical staff nurse in 1969 and head nurse in the Surgical Unit shortly thereafter. In the ensuing years, she headed up first Patient Education, later Health Education, and finally Community Health Education before joining the Public Relations and Marketing Department in 1987 as its director and, the following year, vice president.

In 1990, Ann was tapped to lead Overlook Foundation where she facilitated fundraising initiatives that generated more than \$175 million for the enhancement of services, facilities, technologies, and programs at Overlook Medical Center before her retirement in 2017.

In recognition of Ann's early nursing career and longstanding commitment to professional development and fundraising, well-wishers at her 40th anniversary celebration in 2009 created an endowment for the Ann M. Oliva Nursing Scholarship, part of the Professional Development Program at Overlook. Scholarship funds continue to help local nursing students defray the cost of their nursing school education.

For Ann, her family, and all of us at Overlook Foundation, it was especially meaningful to know that several of her scholarship recipients provided compassionate nursing care during her final days.











Your commitment to improve the health of our communities – through your philanthropic support of patient-friendly facilities; advanced technologies; pioneering research; world-class physicians, nurses, and staff; and leading-edge treatments – has clearly put us at the pinnacle of healthcare excellence. Because of you, we are one of only two hospitals in New Jersey ranked among America's 50 Best by Healthgrades®. And thanks to you, Newsweek ranked Overlook #3 on its list of America's Best-In-State Hospitals.

In our 2023 annual report – *Excellence Happens Here* – we highlight some of the facilities and patient areas being transformed during Overlook's multi-phase expansion and renovation. Dr. Pamela Love, medical director of the Michael

Gordon Reeves Pediatric Emergency Department, describes how the Hersh Children's Center – one of the first areas to be completed – is earning high praise from families near and far for its combined innovative approach to pediatric emergency and inpatient care.

We showcase Overlook's ongoing commitment to breast health with the dedication of The Stacy Goldstein Breast Center, made possible through the generosity of donors Ed and Suzann Goldstein. Keeping pace with evolving technologies and the increasing volume of surgeries performed here, we detail the immersive design process to create 20 new and enhanced surgical suites in the John E. Reeves General Surgery area.

In the following pages, we demonstrate how excellence happens here when it comes to diagnosing and treating rheumatic and autoimmune diseases, providing advanced theranostic treatment for prostate and neuroendocrine tumors, and helping stroke patients regain upper extremity motor function through a groundbreaking rehabilitation device called Vivistim®.

Our ongoing participation in clinical research rivals major academic institutions with access to promising new treatments for many conditions. Recently, the Gerald J. Glasser Brain Tumor Center was the first site in the nation to administer patients with an investigational drug for the treatment of newly diagnosed glioblastoma tumors.

Cultivating excellence in advanced treatment goes hand in hand with cultivating excellence in primary and preventive care. Here, you will learn how Overlook is educating future generations of primary care physicians and enhancing accessibility to preventive care among our growing and diverse patient population.

By embracing the principles of a High Reliability Organization, Overlook consistently earns accolades for excellence in patient safety, including a sixth consecutive 'A' from The Leapfrog Group, its highest possible rating . . . and Healthgrades' Patient Safety Excellence AwardTM, placing it among the top 5% of all short-term acute care hospitals.

Thank you for helping us touch, change, and save lives through your generous support in 2023. Gifts and pledges to our semiannual appeals, capital campaigns, and special events from you and other caring individuals, corporations, foundations, and community organizations amounted to more than \$8.3 million.

Excellence happens here and it clearly begins with you!

With sincere appreciation for your generosity,

Clelia Biamonti, Ph.D. Chief Philanthropy Officer Overlook Foundation

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Stephanie Schwartz President

Overlook Medical Center

Jessalyn Chang Board Chair Overlook Foundation

Many hospitals strive for

excellence. At Overlook.

excellence happens every

day thanks in large part to

you, our valued donors.



Operating rooms are an essential part of every hospital. At Overlook, where approximately 15,000 inpatient and outpatient surgeries are performed each year, it is important that our facilities are prepared not only to meet increasing volume but also to support evolving technologies that optimize patient care.

Among the highest priorities of the OverLook Ahead Campaign, the John E. Reeves Same Day Surgery Center is being completely renovated and expanded to include two additional surgery suites, a refurbished family waiting room with private consultation area, and enhanced pre- and post-op units. For inpatient surgeries, eight new state-of-the-art surgical

voice-recognition, smart lighting, and video conferencing. "Accomplishing that required an immersive process to design an operating room that best meets the needs of all those who have a stake in the experience – from surgeons, anesthesiologists, and nurses to technicians, engineers, and environmental services personnel."

Working with architects at HDR, Jill was joined by Dr. Muhammad Feteiha, chair of the Department of Surgery, in spearheading an "Immersive Design Experience" that brought to life what was originally on paper and blueprints. They invited all those who work in surgical services to visit Overlook's Bouras Auditorium, where a life-size cardboard model of a proposed OR suite had been constructed.

Immersive Design Experience Brings OR Dreams to Reality

suites are planned, and 12 existing surgical suites will be renovated and expanded on the hospital's fourth floor. Complementing the surgical suite renovation will be 50 dual-purpose pre-op and recovery bays along with locker rooms, scrub areas, lounges, and administration and dictation areas.

"Each surgical suite will be expanded by at least 100 square feet to optimize our ability to perform complex procedures within a broad range of specialties including neuro, orthopedics, urology, bariatrics, gastroenterology, and others," comments Jill Carratala, director of surgical services. To that end, she says, the room design needs to accommodate evolving technologies such as robotics, mixed reality, IT infrastructure, image-guided navigation and interventional therapeutics,





Before construction even began, Jackie Bastos, Dr. James Pierre-Louis, Dr. Muhammad Feteiha, Jill Carratala, Andrew Restivo, and Maurizio Tortora (left) were among the many team members offering their suggestions for the design of a proposed OR suite, then merely a life-size cardboard model (above).

The room design needs to accommodate evolving technologies such as robotics, mixed reality, IT infrastructure, image-guided navigation and interventional therapeutics, voice-recognition, smart lighting, and video conferencing.

"The objective of the immersive design experience was to get input about the room's proposed workflow and layout from everyone who will work there," explains Dr. Feteiha. "We want to create an environment that allows them to do their job to the best of their ability. We've been in the planning phase for more than a year, trying to think of everything before the first hammer knocks down the first wall."

The expansion and renovation of the surgical suites is made possible through the philanthropy of longtime Overlook supporter John E. Reeves. "The Reeves Foundation has been instrumental in helping us secure the funding needed to support this massive expansion," observes Clelia Biamonti, chief philanthropy officer, Overlook Foundation. "Through two generous challenge grants, The Reeves Foundation has inspired over \$10 million in giving to support the expansion and optimization of surgical services at Overlook."



Radiology is an area of medicine largely associated with the diagnosis of conditions through advanced imaging. But there is another side to radiology with even greater benefits. Nuclear medicine – or radionuclide imaging – takes the field of radiology one step further with the ability to diagnose as well as treat certain diseases.

Under the leadership of diagnostic and nuclear radiologist James Cassuto, M.D., section chief of the Department of Nuclear Medicine, Overlook has become a center of nuclear medicine excellence, not only within Atlantic Health System, but throughout the region.

Tumor-Specific Treatment The department offers a range of unique diagnostic tools The department offers a range of unique diagnostic tools

The department offers a range of unique diagnostic tools for cancer imaging, neurologic conditions, and disease progression. It has also grown to offer cutting-edge theranostics – recent breakthroughs in nuclear medicine that combine therapy and diagnostics – by using FDA-approved radiopharmaceuticals designed to target and attack specific tumors.

"Nuclear medicine is functional," comments Dr. Cassuto.
"It goes beyond anatomy. By administering a small amount of radiation, I can see in real time how a tumor changes in its environment, understand how the disease is progressing, and use the same radioactive components for therapy."

For years, radiologists at Overlook and beyond have used radioactive iodine in the diagnosis and treatment of thyroid cancer. "Now, we are using theranostic agents for

Having this at Overlook has saved me from traveling to New York or Philadelphia for the same advanced treatment. Our interaction with Dr. Cassuto has been wonderful. He is warm, personable, and very responsive to our questions.

William Schubert Flemington

the treatment of neuroendocrine tumors and advanced stages of prostate cancer," observes Dr. Cassuto. "As new radioactive tracers for tumor targets emerge from the pharmaceutical clinical research pipeline, we will soon have tumor-specific treatments for breast, pancreatic, colon, ovarian cancers, and more."

"Patients who previously had to travel to larger academic institutions for these types of treatments can now be treated locally," points out Devon Klein, M.D., chair of the Department of Radiology and Radiation Oncology at Overlook. "The Nuclear Medicine Department partners with Overlook's Oncology and Urology Departments to ensure that patients who qualify for theranostic treatment for prostate and neuroendocrine tumors can receive it here. With these new tools at our disposal, there's no need for patients to cross a river, bridge, or tunnel for advanced nuclear medicine."

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While many areas of the nation struggle with a shortage of primary care physicians, those gatekeepers of good health are prized and plentiful in Overlook's service area.

"Overlook has always provided a strong foundation for primary care in our communities through both our family medicine and internal medicine residency programs, which offer a comprehensive patient centric focus," says Sharen Anghel, M.D., chair of Overlook's Department of Medicine. That's an asset, she says, as our nation's healthcare system shifts toward a focus on preventive care and keeping people healthy and out of the hospital, while treating those who need it with more advanced care.

"Data suggests that the U.S. is behind other nations in disease prevention, but ahead of the curve when it comes to treating advanced disease," observes Dr. Anghel. "We need to lead the way in promoting primary/preventive care, and at Overlook we are driving that agenda forward."

From educating future generations of primary care physicians to enhancing accessibility to preventive care among a growing and diverse patient population, Overlook is cultivating excellence in primary care through a high-tech, high-touch approach to the traditional doctor-patient relationship.

"When you go to a primary care physician at Overlook, you get someone who can take care of 85 percent of your problems, someone who is your healthcare advocate," says Samantha Pozner, M.D., chair of Overlook's Department of Family Medicine and president of the hospital's medical staff. "It's that old gatekeeper model that's still in effect here today."

Established more than five decades ago, Overlook's Family Medicine Residency Program is one of the oldest and most respected in the nation. More than two-thirds of the family physicians on Overlook's medical staff, including Dr. Pozner, are graduates of the program themselves and have served generations of local families through their practices.

"Many of the physicians have known each other since the early days of our careers," comments Dr. Pozner. "We've built long-term relationships with Overlook's academic-level specialists doing cutting-edge work in a variety

ime for Primary Care

of areas who treat us as equals and serve as trusted referrals for our patients. It makes for a very collegial atmosphere, which translates into better patient care."

Technology also plays a role in ensuring connectivity to patients. Electronic medical records allow primary care providers to stay on top of their patients' lab or test results, even if they are hospitalized or see a sub-specialist. Telehealth visits and expanded office hours for wellness and sick visits help accommodate patients' work schedules and ensure access to preventive care.

"We invest considerable time and energy into keeping our residents in the communities we serve," remarks Dr. Anghel, "and that supportive work environment keeps physicians here for decades. Many of us call ourselves Overlook lifers."

Today, there are at least 40 primary care physician practices affiliated with Atlantic Health System throughout Union, Northern Middlesex, Southern Essex, Somerset, and Hunterdon Counties – all serving a large patient population with varied needs. "With primary care at the center, we have built a program that both supports our physicians and ensures all patient populations equal access to quality care in their communities," observes Dr. Anghel. "Our focus is to develop and foster primary care offices that patients consider to be their healthcare home."

It's rare to find a community medical center that offers patients access to promising new treatments for brain tumors, but Overlook's Gerald J. Glasser Brain Tumor Center does exactly that through a robust clinical research program, rivaling those in major university settings.

Improving the Standard of Care

Sicholas Metrus, M.D., Robert Aiken, M.D.

Recently, the center was the first site in the nation to administer patients with an investigational drug for the treatment of newly diagnosed glioblastoma tumors. NanO2TM, developed by NuvOx Pharma – a clinical stage biotechnology company – is a first-in-class therapeutic to treat life-threatening diseases where hypoxia (low levels of oxygen in tissue) plays a role. Glioblastomas – aggressive, life-threatening brain cancers – typically contain a significant amount of hypoxic tissue, which makes them resistant to therapeutic radiation. Administered intravenously, NanO2TM helps infuse hypoxic tissue with oxygen, making it more susceptible to conventional radiation strategies.

The Phase Ilb RESTORE Trial, launched at Overlook, examines whether increasing oxygen delivery to hypoxic glioblastoma tissue via NanO2TM will boost the effectiveness of the current standard of care, which includes both radiation therapy and chemotherapy. "The whole history of radiation sensitizers has been replete with failures, until now," observes neuro-oncologist Robert Aiken, M.D., co-director of the Gerald J. Glasser Brain Tumor Center. "What makes this so promising is that this drug is developed expressly for the purpose of enhancing sensitivity to radiation treatment. It would make the standard radiation treatment more effective and may tilt the balance in favor of investing the additional time for infusions during radiation treatment."

Dr. Aiken explains that candidates for the trial must be newly diagnosed glioblastoma patients who may not have had a complete tumor resection during surgery but are still highly functional. After having an IV port installed, patients receive NanO2TM infusions on the same day as their radiation treatment for a

period of 30 days over six weeks. One-third of the participants in the randomized double-blind trial receive an inactive placebo, but all patients receive the standard of care, which includes radiation concurrent with oral chemotherapy.

"It's important for physicians and patients to be aware of the opportunity to participate in this trial before they begin radiation treatment for glioblastoma," says Dr. Aiken. "They should do their due diligence in exploring all of their treatment options."

"Clinical trials are what drive our understanding of tumors and survival forward," adds neuro-oncologist Nicholas Metrus, M.D. "This trial allows patients to get the standard of care and gives the majority of participants an opportunity to possibly improve upon that."

The Gerald J. Glasser Brain Tumor Center is nationally recognized for advancing research on the next generation of treatments for glioblastomas, brain metastases, and meningiomas. Whether they come from near or far, patients and their families consider that a home field advantage.

Millions of people survive stroke, but many suffer from impaired function of their hands and arms, even after rehabilitation. This is known as a recovery plateau, meaning their condition stops improving. Research indicates that moving past the recovery plateau is dependent upon the brain's ability to form new neural pathways – known as neuroplasticity – that control upper extremity motor function.

A Breakthrough

Three years after suffering a stroke following a ski accident, I still didn't have full function of my right hand, despite continued therapy. After just six weeks with Vivistim, I have much more flexibility and dexterity. For the first time in three years, I can write checks and cut my own food. The improvement is remarkable!

Matt Guenther Harding

"Twenty years ago, it was thought that adults had no capacity for neuroplasticity. Today, we know that adults can grow new neurons with the right stimulation," observes Ron Benitez, M.D., chair of endovascular neurosurgery at Overlook.

Last winter, Dr. Benitez was the first in the state to implant a small device called $Vivistim^{@}$ in a patient's upper chest area

to facilitate vagus nerve stimulation (VNS) during rehabilitation therapy. Developed by Texas biotechnology company MicroTransponder®, Inc., the Vivistim® Paired VNSTM System is an FDA-approved, breakthrough technology for stroke survivors experiencing ongoing hand and arm impairment.

During rehabilitation therapy, a therapist uses a wireless transmitter that signals the Vivistim device to deliver a gentle pulse to the vagus nerve – the longest cranial nerve – while the stroke survivor performs a specific task, such as putting on a hat, brushing hair, or cutting food. The simultaneous pairing of the vagus nerve stimulations with the rehabilitation exercise releases neuromodulators that help create or strengthen neural connections to improve upper limb function and enhance the benefit of physical or

in Stroke Rehabilitation

occupational therapy. "It's like fertilizer for the brain, helping it to grow more

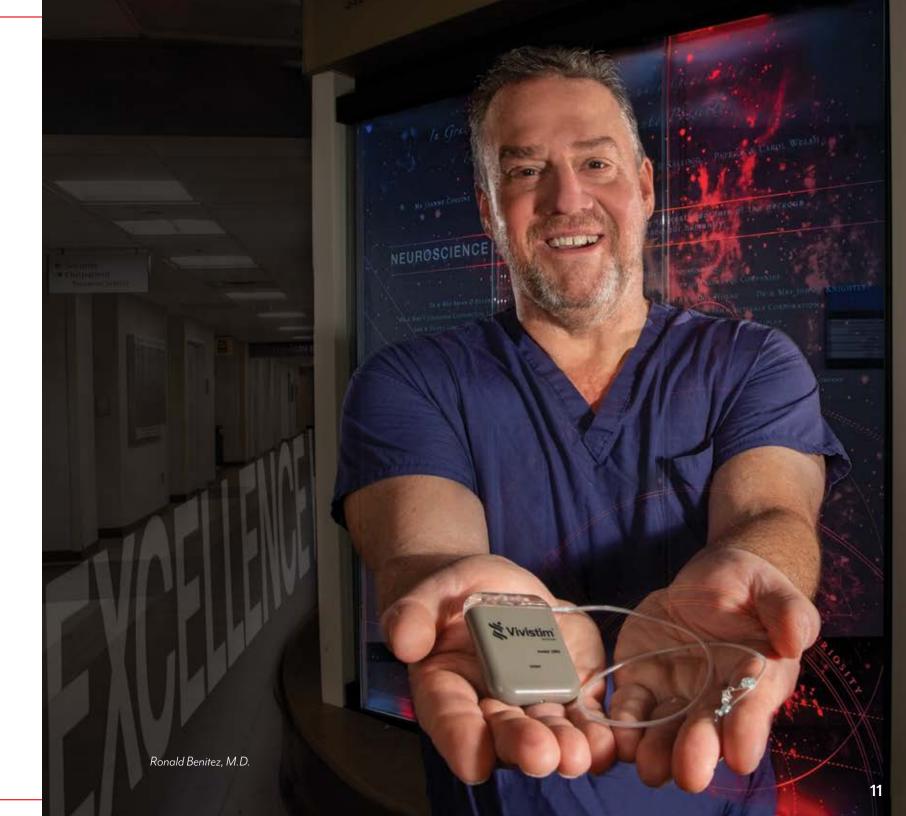
neurons," remarks Dr. Benitez.

At home, patients activate the device with a magnet to reinforce their motor skills during daily activities. When the Paired VNS therapy boosts the brain's neural activity, it builds lasting connections that continue to work even when Vivistim is not in use. For over 25 years, safe VNS implantation procedures have been used to treat other neurological conditions, such as epilepsy.

Studies show that Vivistim Paired VNS Therapy helps generate two to three times more improvement in upper limb function than rehabilitation alone for stroke survivors after six weeks of in-clinic therapy. It is indicated for ischemic stroke survivors who have chronic arm and hand deficits six months to 10 years after their stroke.

"This is a first-of-its-kind opportunity for a large population of stroke patients," comments Dr. Benitez, who points out that stroke patients typically reach a plateau in their recovery after six months of their initial rehabilitation program. "If you take a patient who has no use of their arm and help them gain some functionality, you are greatly enhancing that person's quality of life and productivity."

Home to the first state-designated Comprehensive Stroke Center, Overlook has long been at the forefront of stroke care. Now, rehabilitation therapists at Atlantic Health System's Newton Medical Center and Atlantic Rehabilitation in New Providence have been specially trained to use Vivistim Paired VNS Therapy to transform stroke rehabilitation therapy and many lives!





Rheumatic and autoimmune diseases are among the most difficult to diagnose. As a result.

treated as they go from doctor to doctor, seeking answers. Fortunately, in their own backyard. Since its founding in 2011, Overlook's Institute for Rheumatic and Autoimmune Diseases (IRAD) has evolved into a

"With more physicians referring to our practice, we've significantly expanded our clinical staff at our locations in Summit, Clark, Bridgewater, and West Orange and incorporated the AMG rheumatology I've been a patient for 10 years and I have nothing but accolades for the compassionate, personal, and extraordinary care these physicians provide. Lana Walder

Short Hills

Rheumatology Program

practices in Morristown to meet growing patient volume Expands Scope of Excellence

and reduce wait times for

appointments," says Elliot Rosenstein, M.D., co-director of IRAD with Neil Kramer, M.D. "We've earned a reputation as the premier rheumatology resource in the northern part of the state."

Cutting-edge diagnostics and therapies, working relationships with other related specialties, participation in clinical trials, and a new academic fellowship program are among the many features distinguishing IRAD from other facilities, according to Dr. Kramer. "We offer diagnostic musculoskeletal ultrasound to track and evaluate joint problems as they evolve at many of our locations. We have introduced ultrasound and magnetic resonance imaging for giant cell arteritis, a chronic inflammatory condition of major blood vessels; and dual-energy computed tomography for more accurate imaging and diagnosis of gout at Overlook."

Working relationships between IRAD clinicians and other physician specialists facilitate a multidisciplinary approach to care as well as early intervention. "We partner with pediatric rheumatologists to ase the transition of adolescent patients to adult care. We work with ophthalmologists and dentists to identify early symptoms of Sjögren ndrome, and we have relationships with pulmonologists and treat diseases that overlap our disciplines." co

For patients whose conditions don't respond to conventional therapies, IRAD offers numerous innovative therapeutic options that are in early stages of development through participation in clinical trials. "We are currently involved in four different Lupus trials," points out Dr. Kramer, "one of the most exciting of which is the application of CAR-T therapy, which has been used

Another notable development during the past year has been the creation of a two-year rheumatology fellowship program, the fourth of its kind in the state and the only one that is independent of a medical school. "There are not enough rheumatologists nationally, particularly in New Jersey, so we

Despite the lack of a close medical school affiliation. Drs. Kramer and Rosenstein have established an active academic division at Overlook, with division members presenting at national and regional conferences and publishing over 20 articles in peer review journals, clinical reviews, and book chapters devoted to their specialty since the establishment of IRAD at Overlook.

A trip to the emergency room can be an anxiety-filled experience – especially for children who are injured, critically ill, or in need of hospitalization. The Hersh Children's Center at Overlook is changing

that. Here, young patients and their families are giving high-fives to the family-friendly space that combines pediatric emergency and inpatient services in one state-of-the-art facility.

On the inpatient side, the light-filled Imaginarium appeals to kids of all ages. Younger children enjoy the play area, filled with a wide array of toys and miniature desks, while tweens and teens can hang out at the counter area and scroll on their personal devices. Although interior lighting throughout the space mimics light conditions outside, an outdoor patio and garden are accessible, weather permitting.

A child life specialist enhances the patient experience and provides added comfort during procedures through play therapy.

Hersh Children's Center Gets High-Fives for Pediatric Emergency and Inpatient (are

"We've received a lot of positive feedback from the growing number of families we've served since our opening in January 2022," says Pamela Love, M.D., medical director of the Michael Gordon Reeves Pediatric Emergency Department, who provided input in designing the center's floorplan.

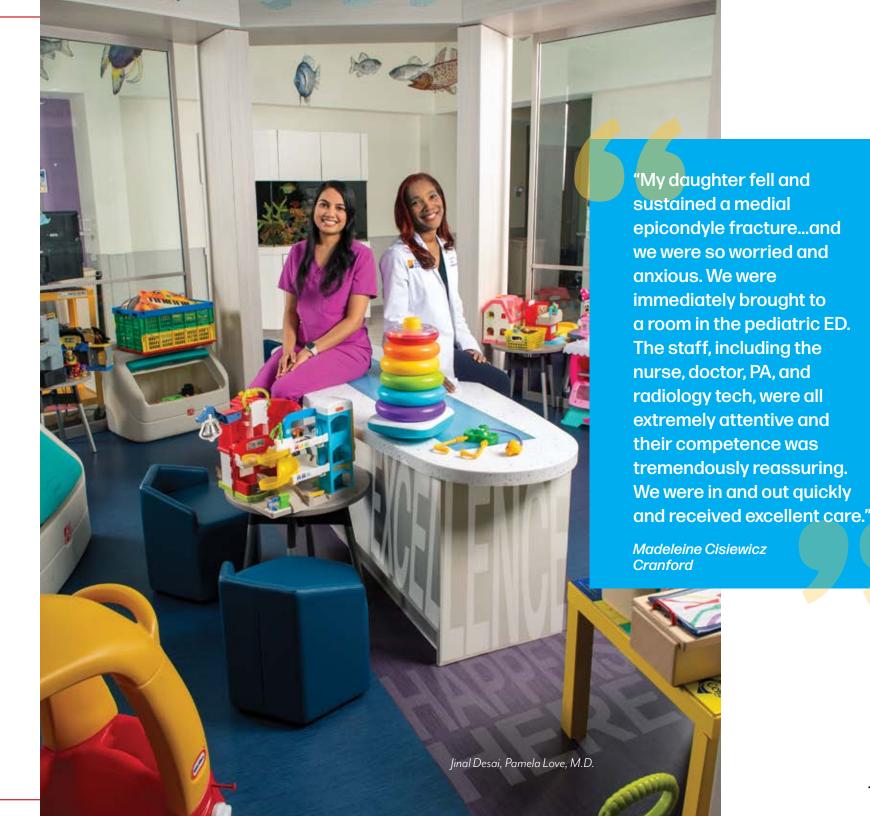
"Patients no longer have to travel to another floor if they are admitted. They just walk a few steps to welcoming patient rooms with parent-pleasing amenities, including full bathrooms with showers and sofa beds for overnight stays. Kids also love the combined space. Toddlers sometimes try to run out of their rooms to see the fish in our custom fish tanks. Once they see the fish, it's hard to keep them away!"

The combined, innovative approach to pediatric care – one of the first of its kind in northern New Jersey – also improves continuity of care. Clinical teams can, in some cases, tend to the same patients from their arrival in the emergency department through their stay as inpatients, easing familiarity with the family and child. In addition to the pediatric emergency room physician on site 24/7, three new advanced practice clinicians with special training in pediatrics have been hired to augment the care team, which is connected to more than 100 pediatric specialists throughout Atlantic Health System.

For children with behavioral and mental health issues, a crisis team along with a poet laureate/creative writer helps guide patients through positive forms of self-expression.

As Overlook sets new standards for pediatric emergency and inpatient care, parents are paying attention. "Overall pediatric emergency department visits increased by at least 50% during the first year of the Hersh Children's Center opening, while the average daily census for pediatric inpatients grew 66% along with an 8% increase in total admissions when compared to the prior year," comments Dr. Love.

As one of the first areas to undergo a complete renovation as part of Overlook's master plan, the Hersh Children's Center joined the Meri and Sol Barer Inpatient Pediatric Unit (previously on Overlook's 6th floor) and the Michael Gordon Reeves Pediatric Emergency Department for better coordinated care of patients up to 21 years of age. It was funded, in part, by a \$2 million grant from the Dorothy B. Hersh Foundation. Another \$2.5 million gift from the Nicholas J. and Anna K. Bouras Foundation funded the relocation of the pediatric emergency department, as well as new adult emergency department waiting and triage areas.



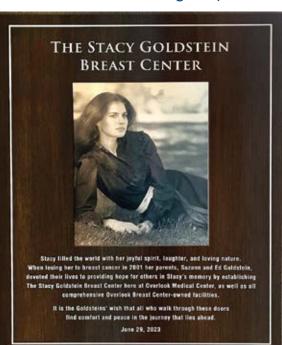




Anne Davidson, Clelia Biamonti, Ed and Suzann Goldstein, Stephanie Schwartz, Dr. Devon Klein, and Lydia Nadeau in the renovated reception area.

The Stacy Goldstein Breast Center Dedicated... and a

Family, friends, and staff gathered in late June to dedicate the newly named Stacy Goldstein Breast Center at Overlook, originally established in 2007 by an anonymous donor.



Funding to expand the center was made possible through a gift to Overlook Foundation by Ed and Suzann Goldstein, honoring the memory of their daughter, Stacy, who lost her 12-year battle with breast cancer in 2001 at the age of 37.

"We want Overlook to be the number one breast center in the state," says Ed who, with Suzann, is passionate about helping the center grow into a destination for breast care. "As the plaque at the entrance to the center reads, we wish that all who walk through these doors find comfort and peace in the journey that lies ahead."

Renovations are being made to waiting areas, consultation spaces, and procedure rooms; next-generation ultrasound and mammography machines are being added; and the center's medical team is poised to play a leading role in advancing education, research, and treatment surrounding breast health.

In their desire to help breast cancer patients more easily navigate treatment at Overlook, the Goldsteins have also established the Suzann and Ed Goldstein Breast Cancer Patient Support Fund to help offset financial hardships for patients in need.

The Goldsteins have a long history of supporting cancer care at Overlook and throughout the metropolitan area. It is a mission that began in 1976 following the loss of their younger daughter, Valerie, to Ewing's sarcoma, a bone cancer.

Diagnosed at age three, Valerie spent much of her short life traveling with her parents from the Goldsteins' New Jersey home to New York City, where the most advanced pediatric cancer treatment was available at the time. "When we lost Valerie following her six-year battle with cancer, we were determined to create a state-of-the-art pediatric cancer and blood disorder center closer to home that dispensed loving health care services in a child-friendly environment," remembers Suzann.

In 1977, after launching a grassroots fundraising effort from their living room, Ed and Suzann realized

Ed and Suzann Goldstein are honoring their beloved daughters' memories with the newly dedicated Stacy and Valerie Goldstein Welcome Pavilion, a beautifully reconfigured and enhanced space in Overlook's front lobby.



Refreshing New Welcome to Overlook

their vision with the opening of the first Valerie Fund Center at Overlook. "Now there are eight Valerie Fund Centers throughout New Jersey, New York, and Long Island treating children without regard to their family's ability to pay," explains Ed. "We're one of the largest pediatric oncology networks in the nation treating more than 6,000 children annually."

Following the loss of Stacy more than two decades ago, the couple also established a critical care waiting room to make it easier for families with loved ones in Overlook's Intensive Care Unit.

"We are extremely grateful to Ed and Suzann for their legacy of support for cancer care at Overlook and across the region," says Chief Philanthropy Officer Clelia Biamonti. "In response to their unimaginable losses, they channeled their energy into programs that offer hope to thousands of others."

The new pavilion features a relocated front desk and new seating area to optimize the flow of incoming patients and visitors, among other improvements to stairs and hallways leading from the main entrance.

"The Goldsteins envisioned a space that would welcome patients and loved ones to the hospital," says Overlook President Stephanie Schwartz.

"Our hope is that the new pavilion will offer a comforting experience no matter how stressful a time they face in their health care journey."



Andrew Restivo, Dr. Dennis Lowenthal, Stephanie Schwartz, Ed and Suzann Goldstein, Lorie McDonald, Lauren Yedvab, Clelia Biamonti



Ed and Suzann Goldstein (seated center), flanked by Sigrid and Bill Franzblau, and surrounded by a host of other family members

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The highest rating awarded by Charity Navigator, the nation's largest and mostutilized evaluator of charities, four stars recognizes an organization's strong financial health and commitment to accountability and transparency.



2023 HIGH PERFORMER Community Hospital

The Overlook Foundation raises funds that are used to purchase state-of-the-art equipment and fund special programs to help Overlook Medical Center remain in the forefront of medical care.

OVERLOOK FOUNDATION

Giving at a Glance

Restricted Gifts for Capital and Program \$6,944,234

Unrestricted Annual Support \$1,366,989

Total \$8,311,223

If you would like to become a member of the "Overlook Medical Center Family" by supporting the Foundation, you may

- Become a "Distinguished Friend of Overlook Medical Center" with an annual gift of \$2,500 or more;
- Designate your gift for a restricted or specific project or allow the Foundation's board of trustees to determine the most needed application of your donation;
- Make a Gift of Gratitude in honor of a caregiver;
- · Memorialize or commemorate an individual, family, or group by donating;
- Make a planned or deferred gift to maximize tax advantages and/or protect current or future income, thereby becoming a member of our Heritage Society.

All Overlook Foundation gifts are tax deductible and remain at Overlook.

For more information about how you can help further Overlook's mission to provide exemplary health care services to its communities, please contact: Overlook Foundation, 46 Beauvoir Avenue, Summit, NJ 07901, 908-522-2840, www.overlookfoundation.org

The foundation team: (rear) Kim Myler, Sue Coven, Eileen Weiss, Kerry Mowry, Marie Roberti, Lorie McDonald, Marianne Devlin, (front) Camille DelTosta, Aimee Artzer, Megan Smith, Clelia Biamonti, Dina Rieman, and Kelly Lallis. Missing: Amanda Zampino.

Excellence Happens Here is a tribute to the philanthropy of individuals and organizations who contributed \$1,000 or more to the Overlook Foundation during calendar year 2023. Nationally-recognized, locally loved – Overlook is proud to be one of America's best hospitals right here in the neighborhood.

DIAMOND SOCIETY

Gifts of \$1 million or more Sue and Ed Goldstein

LEADERSHIP CIRCLE

Gifts of \$250,000 - \$999,999 Anonymous (1) Elizabeth Compton and Eric Grubman Mr. John Edwin Reeves Jr. Sandra and Art Williams

CHAIRMAN'S CIRCLE

Gifts of \$100,000 - \$249,999

Dianne and George Fotiades Cassandra Hardman & Bill Baker Alan Lieber and Alice Heffner Dr. Maithili V. Rao and Mr. Kishore Ballal Mike and Jill Tanenbaum Frank and Mimi Walsh Mr. and Mrs. James M. Weichert

TITANIUM LEVEL

Gifts of \$25,000 - \$99,999

Anonymous (2) Mr. Edward S. Atwater Mary and Huah D'Andrade Mr. and Mrs. Donald F. DeMuth Martha M. Driver Ms. Suzanne B. Engel Linda and Robert Flanagan Michael and Ioan Gambro Mrs. Gerald I. Glasser Marv M. Greia Kitty and Dave Hartman Mr. and Mrs. A. Michael Lipper lames Lovnd Mrs. Bev I. Luehs Mr. and Mrs. Martin J. Minnicino Mr. and Mrs. Nikhil Minocha Dr. and Mrs. leffrey S. Peris Mr. and Mrs. Thomas W. Rooke Dean and Christina Serratelli Kathy Z. Tatlow Vincent and Priscilla Ursino Sr. Mr. Thomas Varkey and Dr. Sunetta Chacko Varkey Dr. Mikhail Varshavski Jean Marie and Christopher Volpe Pat and Carol Welsh

PLATINUM LEVEL

Gifts of \$15,000 - \$24,999

Anonymous (2)

David and Emily Wexler

Mr. and Mrs. Ian and Michelle Davies
Dr. and Mrs. Walter L. Groff
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Mr. and Mrs. Tyler Rhoten
Dr. Fatimah A. Tahil and Mr. John Reilly

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Celebrating Hispanic Heritage

Just one of several programs in the 2023 Overlook Culture Series, Viva La Cultura celebrated the experiences of Hispanic Americans through visual art, music, and storytelling during National Hispanic Heritage Month in October. Overlook Poet-in-Residence Thomas Dooley and his committee work with community partners throughout the year to promote all forms of artistic expression that reflect our commitment to humanism in medicine.

Since its founding in 1916, the Overlook Auxiliary has contributed more than \$20.7 million to Overlook Medical Center. Today, it remains a thriving community of over 200 members, including high school students representing eight Junior Twig groups.

In 2023, Auxiliary volunteers and local TWIGS provided grants and in-kind donations exceeding \$100,000 for the following programs and services:

Excellence in Compassionate Fundraising

- Atlantic Visiting Nurse: Hospice complementary therapy program and Camp Clover scholarship
- Thomas Glasser Caregivers Center: Magazine subscriptions for waiting room
 Child Life: Amazon wish list items for pediatric patients, books for Grief Library,
- craft items, and busy bags Behavioral Health: Complementary creative art therapy for childhood and
- adolescent patients (Poet-In-Residence)
- Food Services: Handwritten thank-you notes for 120 staff members with \$10 Panera gift cards
- Employee Appreciation Events: Spring, fall, and year-end team member receptions
- HealthStart: Two CyraCom Flex Elite Carts used for language interpretation, including American Sign Language, Mother's Day gift bags, medicine vouchers, and 347 Thanksgiving meals
- Mother/Baby: Sleepsacks and CPR kits, Uber gift cards, and care packages for NICU families, Echo Dots to provide music in delivery rooms
- · Radiation Oncology: Blanket warmer
- Nursing Scholarships: Tuition costs for pre-requisite courses
- Volunteer Services: New art and furniture for area outside Auxiliary offices

Beyond fundraising, the Auxiliary's impact is felt daily by every employee and visitor to The Gift Shop & Bloom, where 25 staff members and volunteers work seven days a week, contributing a percentage of each purchase to support the hospital. For Overlook's dedicated employees and volunteers, the Auxiliary hosted three appreciation events – a peeps contest in the spring, pumpkin decorating in the fall, and a gingerbread house competition during the holiday season – that brought smiles to the faces of hundreds of valued care team members.

Now in its second year, the organization's Art at Overlook Auction and Cocktail Reception brought together local artists, community members, and health care workers, raising more than \$23,000 to support creative art therapy programs for child and adolescent behavioral health patients, as well as the continued work of the Auxiliary. Later in the year, the Art for the Heart and Soul exhibit, curated in partnership with the non-profit cultural institution, Art in the Atrium, Inc., benefited high-risk maternal health patients at Overlook's HealthStart clinic.



Auxiliary board members Deb Egan and Wendy Moynihan distributed tote bags – made by SU Twig 25 from recycled blue wrap – at the group's Autumn in the Air pumpkin decorating contest, one of several employee team-building events they hosted throughout the year.

Sporting Clays Event Raises Funds for **Cardiology**

Last fall, the foundation hosted its third annual charity shoot to benefit the Wilf Family Cardiology Center and Kevin E. Bell, M.D. Critical Care Unit. Sponsored this year by Joseph Chiarello & Co., the event drew dozens of both novice and expert shooters to the 4.000-acre Hudson Farm Club in Andover – one of the most attractive and challenging shooting layouts in the country.



Speakers at the awards dinner included Internist Dr. Kevin Bell and Overlook Section Chief of Cardiology Dr. Michael Weinrauch. Prizes were awarded to the first-place squad (Joseph Chiarello, Stephen Chiarello, Joe Mignon, and Ben Faden); top-scoring individual, Dr. Ron Benitez; and leading conservationist, Bill Crane.

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Junior Board Students Wrap Up Banner Year

For the first time since COVID, members of the Overlook Foundation Junior Board were back in the hospital for their monthly meetings during the 2022-23 school year.

This innovative program was piloted a decade ago with 12 area high schools and has grown to now include an additional six public and private school juniors. Leading the group this past year was Meredith Kenoff, a returning senior from Scotch Plains-Fanwood High School (HS) who has since moved on to major in neuroscience at the University of Texas – Austin.

Each month, the students heard from hospital administrators, physicians, and nurses, corporate and community leaders, and foundation donors, trustees, and team members who offered their perspectives on how it "takes a village" to provide our patients and their families with the level of healthcare expected of one of the nation's top hospitals.



Through a variety of fundraisers, including a robust JustGiving campaign, the students raised some \$30,000 for the neurosurgery program at Overlook – an area that they themselves chose as their beneficiary early in the school year. And thanks to an inspirational dollar-for-dollar match offered by a generous longtime supporter, the board's final tally soared when that donor added \$100,000 to their efforts.

On hand to accept the check at the group's last meeting of the school year were Overlook's Yaron Moshel, M.D., co-director of the Gerald J. Glasser Brain Tumor Center, and Ron Benitez, M.D., chair of endovascular surgery, who also led the students and their parents on tours of the hospital's helipad and a neurosurgical suite.

Members of the 2022-23 Junior Board included: (back row) Danielle Delano, Oak Knoll; Aryana Kapoor, Millburn HS; Emily Gao, Pingry; Lilly Shunk, Summit HS; Lindsey Midrano, Scotch Plains-Fanwood HS; Sami Feteiha, Gill St. Bernard's; Brooke Horowitz, Westfield HS; Ali lloglu, Union County Academy for Allied Health Sciences; Arianna Mauri, Governor Livingston HS; Andrew Kapferer, Newark Academy; Maya Sternberg, New Providence HS; Chris Volpe, Delbarton; Ava Moore, Montclair Kimberley; (front row) Maddie Popolow, Kent Place; Sophie Minocha, Morristown Beard; Chair Meredith Kenoff, Scotch Plains-Fanwood HS; and Anjali Phadnis, Chatham HS. Missing: Gabe Costa, Oratory Prep.

Bronze Level

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Donors to the Andy Bovin Memorial Fund

Gifts of \$1,000 or more

When six-year-old Andy Bovin passed away in 1986 after a four-year battle with leukemia, his parents Terry and Denis created the Andy Bovin Memorial Fund. Today, gifts to this fund continue to support leading-edge leukemia research, as well as provide financial help to area families whose children are undergoing cancer treatment.

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Daisy Ward Terrance P. Washburn Top finishing groups on the North and South Lori A. Webb courses respectively were Dr. Sid Glasofer, Brian Wechsler Bill Glasofer, Dr. Eric Glasofer, and Pat Travers: Eileen S. Weiss Toia S. Whitaker, R.N. and Jeff Moryan, Ashley McEnroe, Kevin Hillard, Bernadette Wilmore and Richard Wright. The Anthony F. Coppola, M.D. Danielle Wolf Ioanna Wright Memorial Award was presented to Mike Deo for Wendy Wright the lowest individual gross score. Lauren Yedvab Amanda Zampino Diane Zimmerman

Golfers Tee Up for 33rd Annual Outing

The foundation's 33rd Annual Golf Tournament attracted nearly 200 supporters, including Gil-Bar Industries who sponsored this foursome of Chris Bisaccia, Larry Martello, Robert Peake, and Chris Asaro. Held at Canoe Brook Country Club in May, the event raised more than \$140,000 to benefit the Wilf Family Cardiology Center and Kevin E. Bell, M.D. Critical Care Unit at Overlook.



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The Overlook Heritage Society

The past year brought members of Overlook's Heritage Society together for two special occasions – an elegant springtime ladies' luncheon at Beacon Hill Club and the second annual Afternoon of Gratitude luncheon in the hospital's Bouras Auditorium.

Members of the Overlook Foundation team hosted the ladies' luncheon and were gratified to hear stories about the women's passion for Overlook, as well as their meaningful connections with each other and the community.

At the fall Afternoon of Gratitude event, members were treated to an exclusive preview of the newest exhibit from the Overlook Auxiliary's Art at Overlook program. Art for the Heart and Soul was curated in partnership with Art in the Atrium, Inc., a nonprofit cultural organization, who presented to the group. Other speakers included Overlook President Stephanie Schwartz and Chief of General Surgery Marc Mandel, M.D. who addressed the sweeping construction and renovation projects currently underway at Overlook, which continues to attract top-tier doctors and garner prestigious industry awards.

The foundation proudly recognizes the 139 forward-thinking Heritage Society members who have generously invested in the future of health care excellence by including Overlook in their will, designating a gift from their IRA or retirement account, donating a life insurance policy or an interest in real estate, or creating a charitable trust or annuity.

With gratitude, we remember Emma Hale, Mary Herberich, Ann Oliva, Frances Robinson, and Helen Stroz who we lost in 2023. Their generous gifts will benefit Overlook in those areas where the need is greatest.

To learn how a planned gift to benefit Overlook Medical Center may be the best choice for you, please call Aimee Artzer at the foundation at 908.522.2181.

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OVERLOOK at a Glance

Overlook Medical Center is a nationally recognized, locally trusted, provider of world-class health care services in a conveniently accessible suburban setting. Consistently earning accolades for clinical excellence and patient safety, it is home to some of the region's most respected physicians, nurses, and technicians, who offer the most advanced technology, leading-edge treatments, and access to pioneering research in a compassionate, patient-centered environment.

At Overlook, excellence happens every day, thanks in large part to vou - our valued donors.

Our Summit, New Jersey campus is home to Atlantic Neuroscience Institute – the area's leader in neurological care – which offers a broad range of state-of-theart neurological, neurosurgical, and neurodiagnostic services. These include an Advanced Comprehensive Stroke Center, a Level IV Epilepsy Center, Atlantic Health Neuroscience Spine Center, and the Gerald I. Glasser Brain Tumor Center, where more brain tumor surgeries are performed than anywhere else in the state. Since 2019, Healthgrades® has recognized Overlook Medical Center among the top five percent of hospitals in the U.S. for excellence in the treatment of stroke, cranial neurosurgery and neurosciences, more consecutive years than any other hospital in New Jersey or New York.

Our CyberKnife® program is the most experienced in the tri-state area for treating hard-to-reach tumors in the brain, prostate, pancreas, spine, lung, and liver. For our youngest patients and their families, the Hersh Children's Center delivers top-tier pediatric emergency and inpatient care in one convenient state-of-the-art facility. Beyond our Summit campus, Overlook's network of caring includes multispecialty physician offices as well as primary care, urgent care, surgical, rehab, infusion, and imaging centers in Union, Clark, Bayonne, New Providence, and Metuchen.

Overlook's parent company – Atlantic Health System (AHS) – serves more than half the state, including 12 counties and 6.2 million people. The not-for-profit system offers more than 400 sites of care, including its seven hospitals, 24 urgent care centers, Atlantic Visiting Nurse, and Atlantic Anywhere Virtual Visits. Facilitating the connection between these services on both land and air is the transportation fleet of Atlantic Mobile Health. AHS is powered by a workforce of more than 19,000 team members and 5,440 affiliated physicians, who are setting standards for quality health care in New Jersey, Pennsylvania, and the New York metropolitan area.

Accolades



Excellence Awards

Critical Care **Gastrointestinal Care Gastrointestinal Surgery** Neurosciences Neurosurgery Pulmonary Care Stroke Care (Healthgrades®)

America's 100 Best Hospitals

Cardiology Critical Care **Gastrointestinal Care Gastrointestinal Surgery** Spine Surgery Stroke Care (Healthgrades®)



Colon Cancer Surgery COPD Diabetes Gastroenterology and **GI Surgery** Geriatrics Heart Attack Heart Failure Hip Fracture Kidnev Failure Knee Replacement

and Myeloma

Neurology and

Neurosurgery

Orthopedics

Pneumonia

Stroke

















As the foundation surpassed 80% of its \$82.5 million fundraising goal in 2023, the comprehensive, multi-phase expansion and modernization of Overlook's campus continues. Recent highlights include:

- · Following a leadership commitment from Ed and Suzann Goldstein, the newly named Stacy Goldstein Breast Center was dedicated in memory of their daughter.
- · Ongoing construction throughout the Frank and Mimi Walsh Maternity Center saw the opening of a new reception area and triage unit, as well as two new cesarean-section suites.
- · Critical enhancements to the John E. Reeves Same Day Surgery Center were completed as part of our broader plan to overhaul all surgical services at Overlook.
- · Construction to add an entirely new 8th floor atop our East Wing began, as well as a complete renovation of the 6th and 7th floors, which will be home to the Kevin E. Bell. M.D. Critical Care Unit, the Neuro Intensive Care Unit, and The Healthcare Foundation of NI Newborn and Family Care Unit.

To date, more than 2,700 generous donors have contributed to the OverLook Ahead initiative - the most extensive capital campaign in our 117-year history.

operating Statistics

Outpatient Visits 449.477

Emergency Department Visits 103.816

> Admissions 22.142

Same Day **Surgical Procedures** 11.656

Observation Cases 4.878

Inpatient Surgeries 4.247

Employees 3,632

Births 2.275

Attending Physicians 1.605

Licensed Beds 513

Medical Residents 106

Average Length of Stay 4.96 days

29



Now, supplementing HRO training, a safety coach program is in place across all areas of Overlook to encourage thought leaders to work with their peers in identifying potential safety issues before they become a problem. Monthly meetings to discuss potential issues are followed by a vote for the "great catch" of the month. "Great catch" winners are presented with a certificate and receive points that are redeemable for employee rewards. "The monthly 'Great Catch' competitions are a fun way to incentivize our care staff to keep HRO principles at the forefront of everything we do," says Dr. Audett.

All of this, he continues, is a step in the right direction as Overlook has received validation of its efforts toward becoming an HRO from surveyors of the Joint Commission on Accreditation of Healthcare Organizations as well as various national accolades. Overlook earned the 2023 Patient Safety Excellence AwardTM, placing it among the top 5% of all short-term acute care hospitals as evaluated by Healthgrades, the leading online resource for information about physicians and hospitals. Since 2018, Overlook has consistently earned this accolade for being among the best in the nation for providing excellence in patient safety by preventing infections, medical errors, and other preventable complications. It also continues to earn the highest possible 'A' safety rating among hospital safety grades from the Leapfrog Group.

To err is human, but in industries such as aviation, nuclear power, and health care even the smallest errors can have catastrophic consequences. That's why commercial airlines, nuclear power plants, and many hospitals have adopted the principles of High Reliability Organizations (HRO). For Overlook, that translates into a relentless pursuit of perfection when it comes to patient safety through a culture that uses human factor engineering principles to develop systems to catch and correct errors before they happen.

"In 2018, Overlook embarked on its journey to becoming an HRO by having all employees and medical staff complete a four-hour training program as a tool to improve patient safety," comments John Audett, M.D., who retired as chief medical officer at the end of the year. "What we saw after the first year was not only a 50% reduction in serious safety events, but also improvements in outcomes related to the entire patient experience, even amidst the challenges posed by COVID."

Special thanks to Dr. Audett for a decade of partnership with the foundation and extraordinary service to our community!

"I'm so impressed with what we've done in the past five years and during the COVID pandemic," observes Dr. Audett. "We are stronger than ever and the culture we've built is impressive. Becoming an HRO is a long process. It begins with behaviors that soon become ingrained and manifests in how you do business every day."

Citing a guote from the best-selling book When Breath Becomes Air, he adds, "'You can't ever reach perfection, but you can believe in an asymptote toward which you are ceaselessly striving.' In other words. perfection is an unattainable goal, but the journey toward reaching it is a positive, worthwhile endeavor...a journey that never ends."

(urrent Leadership

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lessie Wilt, M.D.

Dr. John Audett, retired chief medical officer, has turned over the HRO reins to Dr. Megan Rosenstein (rear center), associate chief medical officer, here with 2023 "Great Catch" winners Wai Yin Leung and David Fenty.

